

Technology, E-commerce and Handicrafts

When traditional creators meet 21st Century business models

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Outline of the presentation

- Motivations
- New technologies and traditional crafts
- E-commerce and new business models
- Perspectives and challenges



UN's 2021 International Year of the Creative Economy for Sustainable Development

Crafts and the Craftspeople (1) (emphasis on traditional handicrafts and articrafts)

1. Why?

- The UN sustainable development goals (SDGs)
 - Especially the objective of fighting poverty in rural areas or in small towns
- Market potential for "authentic" products using traditional techniques
 - Renewed interest and strong demand coming from global urban middle class.
 - The global market for crafts: between US\$ 650 and 720 US\$ billion in 2020
 - to reach about 1,200 US\$ billion by 2026 (≈ 9% per year)
 - <u>Trade</u>: crafts exports estimated at 39 US\$ billion (FOB) in 2019
 - Annual growth of 2.7% per year over 2010-2019

Crafts and the Craftspeople (2) (emphasis on traditional handicrafts and articrafts)

2. Who?

- People strongly identified with their own traditions and heritage
- Many handicraft producers are women
 - Who are depositary of ancient design and production techniques
 - Often complement agricultural labour as source of income

3. What?

- At the difference of art, craft products must meet practical needs.
- More decorative, more respectful of traditional culture than industrial products
- Made mainly by hand (handicrafts),
 - some with a clear decorative or symbolic content (articrafts)
- Most common traded handicrafts: Woodware, ceramics, apparel and jewellery

Trade in Handicrafts and the Mercosur A Missed Opportunity?

- UNCTAD Classification: Crafts include Carpets, Celebration, Paperware, Wickerwork, Yarn and Other heritage products
- 7% of (Wider) Mercosur exports and 11% of its imports in 2019
 - Similar to Latin American and Caribbean (LAC) average (6% and 10%)
- But trends are worrisome
 - Mercosur exports: -3.2% annual average over 2000-2019 (+2.7% in rest of LAC)
 - Mercosur imports: +1% (+2.7% in other LAC)
- MICSUR program to promote MERCOSUR cultural industries covers
 - Performing arts; Audiovisual; Design; Publishing; Music; Animation and Videogames
 - but excludes handicrafts...

Potential of New Technologies for Handicraft Activities and Trade

- Industry 4.0: New technologies, using advanced robotic and Artificial Intelligence and high-speed Internet services
 - Risks: the skills required to be a craftsperson may be quickly reproduced by the new generation of advanced robots guided by artificial intelligence
 - Opportunities, both for the production and for the sale of handicrafts
 - Technology transfer: Availability of cheap and easy-to-use advanced digital tools
 - **Dedicated Internet** forums and open-source platforms to develop innovations collaboratively and share ideas
 - Service-oriented architecture (SOA): more cooperative production in geographically diversified locations
 - SOA and E-Commerce: opening new markets and new business models (. / .)

E-Commerce and Digital Platforms are Opening New Markets

- Solving two issues faced by most craftspeople, especially when living in rural areas:
 - the distance to main markets, and
 - the small size of their local market.
 - Digital Platforms: New channels for marketing and distributing the products
- The Flattening of the World and the Death of Distance
 - Internet-enabled trade platforms reduce the importance of geographical distance and the related trade costs
 - A 10-percentage point increase in internet adoption increase trade by :
 - 3.5 percentage points for South-to-North exports
 - 4.7 percentage points for lesser developed countries exports to developed and developing countries.
- Not only to sell products but also for procuring inputs
 - Digital platforms help micro-entrepreneurs sourcing the tools and inputs required for their production
 - Finding the best options available

E-Commerce and Digital Platforms are Opening New Business Models

- Selling in the Longtail and the Death of Market Size
 - Most business models aim at the fat "Head" part of a market (the core 80%)
 - Mass production for Mass consumption
 - High investment and organization costs are mitigated by high volumes
 - Long Tail business model: selling low volumes of hard-to-find and less popular goods that are in lower demand
 - "Long Tail" goods remain in the market over long periods of time
 - They are niche markets, a characteristic shared by cultural and handicrafts products
 - Selling is profitable only if reduced marketing and distribution costs
 - E-commerce and web-based platforms allow Micro and Small Entrepreneurs to sell in the Long Tail of the market
 - Are relatively cheap for small producers and often based on a fee on sales: no marketing and distribution sunk cost
 - Provide additional services to manage payments, invoicing and even micro-credit: no administrative sunk cost

Conclusion: Perspectives and Challenges (1)

- E-Commerce and the Long Tail offer the dual advantage of:
 - helping small producers in remote areas
 - offering new options for the consumers
- Aggregator platforms can organize individual sellers into a single brand name
- For many handcrafters in rural areas it is a "disruptive innovation" that satisfy existing and important needs
- Exploiting this potential would allow MERCOSUR countries to
 - Harness the creative potential existing in their rural communities
 - Provide additional income to craftspeople, often women in the low-income informal sector
 - Address a dynamic global market
 - And reverse the negative trend observed for their exports of crafts
- But challenges and obstacles are numerous

Conclusion: Perspectives and Challenges (2) Challenges and Obstacles

- Internet coverage and availability of proper delivery services
 - Especially in *remote rural communities* where transportation and mail services are poor, uncertain or expensive.
- Availability of technology not sufficient:
 - Need to have a bank account or credit card in order to complete transactions
 - Perception of transaction risks when national laws regulating domestic e-transactions and online consumer protection remain insufficient
 - Trade costs (at and beyond the border) may reduce the competitiveness (higher cost) and attractiveness (long delays) of e-commerce
- Strong resistance from craftspeople attached to traditional production and selling techniques
 - Need for "digital extension programs" to foster artisans' e-market readiness
 - Several national and international initiatives, often based on the cooperative model
 - Some e-commerce digital platforms offer tools to design a webpage for retailers
- In practice, the best approach is probably through cooperatives, with external support (Public Agencies or NGOs)
- For more information on the WTO approach to facilitating trade for Micro and Small Producers
 - Working group on small business and the Trade4MSMEs platform (2 Dec. 2021)

Thank you...

